A conference presented by the IBA Corporate and M&A Law Committee

Mergers and Acquisitions in India: is India the last oasis of hope in a global slowdown?



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24 - 25 April 2023

The Taj Mahal Palace, Mumbai, India

Topics include:

- Is India the last oasis of hope in a world that is slowing down?
- ESG: strategic priorities to lead the M&A trail is India ready?
- Hot topic round tables
- Financial sponsors bonanza revived appetite from sovereign and pension funds, private equity and VC players
- Public company M&A contractual positions and legal enforcement
- Divestments: M&A opportunities for global investors
- Trends in M&A disputes bullet proofing deals and lessons learnt from the battlefield
- Insolvency & bankruptcy in India M&A opportunities
- Reshaping portfolios through M&As: regulatory driven consolidation



Programme

Conference Co-Chairs

Christian Hoedl Uría Menéndez, Madrid; Member, Corporate and M&A Law Committee Advisory Board
Rabindra Jhunjhunwala Khaitan & Co, Mumbai, Maharashtra; Membership Officer, Corporate and M&A Law Committee
Cyril Shroff Cyril Amarchand Mangaldas, Mumbai, Maharashtra

Monday 24 April

0830 - 1730 Registration

0930 - 0945 **Welcome remarks**

Christian Hoedl Uría Menéndez, Madrid; Member, Corporate and M&A Law Committee Advisory Board Cyril Shroff Cyril Amarchand Mangaldas, Mumbai, Maharashtra

0945 - 1015 Keynote speech

Sanjiv Mehta Chairman & Managing Director, Hindustan Unilever, Mumbai, Maharashtra

1015 - 1130 Session one

Is India the last oasis of hope in a world that is slowing down?

The panellists will analyse the current investment climate in India and discuss the tapestry of key reforms fuelling as well as major issues impeding investment activity. This panel sets the tone for the subsequent panel discussions at the conference, which will deep dive into specific crucial issues.

Session Co-Chairs

Rabindra Jhunjhunwala Khaitan & Co, Mumbai, Maharashtra; Membership Officer, Corporate and M&A Law Committee Chris Parsons Herbert Smith Freehills, London

Panellists

Padmaja Chakravarty Citi India, Mumbai, Maharashtra Rajiv Gupta Latham & Watkins, Singapore Mark Pflug Simpson Thacher & Bartlett, New York Pramod Rao Securities and Exchange Board of India (SEBI), Mumbai, Maharashtra

1130 – 1145 **Coffee/tea break**

1145 - 1300 Session two

ESG: strategic priorities to lead the M&A trail – is India ready?

As environmental, social, and governance (ESG) receives attention around the world, regulatory changes and investor expectations have paved the way for ESG to be mainstream for corporations in India. A panel discussion on the regulatory regime, gaps, and market conditions for ESG in corporate India.

Session Co-Chairs

Adam Emmerich Wachtell Lipton Rosen & Katz, New York; Vice Chair, Law Firm Management Committee

Cyril Shroff Cyril Amarchand Mangaldas, Mumbai, Maharashtra

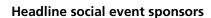
Panellists

Naveen Raju Mahindra & Mahindra, Mumbai, Maharashtra Amarjeet Singh Executive Director, Securities and Exchange Board of India (SEBI), Mumbai, Maharashtra

Aarthi Sivanandh J. Sagar Associates, Chennai, Tamil Nadu Amit Tandon Founder, Institutional Investor Advisory Services, Mumbai, Maharashtra

Prof Dr Hans-Jorg Ziegenhain Hengeler Mueller, Munich; Member, IBA Corporate and M&A Law Committee Advisory Board

1300 – 1400 **Lunch**













Monday continued

1400 - 1515 Session three

Hot topic round tables

1. What keeps the general counsel up at night?

Moderators

Rukshad Davar Majmudar & Partners, Mumbai, Maharashtra Divya Murthy Godrej Limited, Mumbai, Maharashtra

2. Antitrust/competition policy and enforcement (In Focus: Vertical Mergers, Tech)

Moderators

Menachem Kaplan Freshfields, New York, New York Ravisekhar Nair Economic Law Practice, Bangalore, Karnataka

3. Risk sharing between clients and legal advisors – a new paradigm in a buyers' market

Moderators

Christophe Eck Gide Loyrette Nouel, Paris Dr Vivek Mittal Dr Reddy's Laboratories, Mumbai, Maharashtra

4. Corruption issues affecting M&A deals | WCC

Moderators

Cori Lable Kirkland & Ellis, Hong Kong SAR Sherbir Panag Panag & Babu, New Delhi, Delhi

5. Risk mitigation in M&A deals: the period between signing and closing

Moderators

Apurva Diwanji Desai & Diwanji, Mumbai, Maharashtra Parveet Singh Gandoak King & Spalding, Singapore

6. The 'known unknown': fraud, fraudulent misrepresentation, wilful deceit and dishonest concealment in Indian M&A deals

Moderators

Murtaza Somjee Jerome Merchant, Mumbai, Maharashtra Takashi Toichi TMI Associates, Tokyo; Education Officer, Corporate and M&A Law Committee

7. Protectionist Regime | Key Learnings in getting the deals done

Moderators

Christian Chin Allen & Gledhill, Singapore Radhika Iyer S&R Associates, Mumbai, Maharashtra

1515 - 1630 Session four

Financial sponsors bonanza – revived appetite from sovereign and pension funds, private equity and VC players

Sovereign and pension wealth funds are piling into India, buying stakes in everything from airports to renewable energy, and other emerging asset classes. This panel will discuss the growing appetite of these players for India and the reasons for this investment. What measures are further needed to increase the interest of these players in the Indian market?

Session Co-Chairs

Sergio Sánchez Solé *Garrigues, Barcelona; Member, Corporate* and M&A Law Committee Advisory Board

Gunjan Shah Shardul Amarchand Mangaldas, New Delhi, Delhi

Panellists

Siew Kam Boon Dechert, Singapore Himanshu Dodeja Blackstone, Mumbai, Maharashtra Kartik Ganapathy IndusLaw, Mumbai, Maharashtra Narendra Ostawal Managing Director, Warburg Pincus, Mumbai, Maharashtra

Nicola Yeomans King & Wood Mallesons, Singapore

1630 - 1645 Coffee/tea break

1645 - 1800 Session five

Public company M&A contractual positions and legal enforcement

Uncertainty is the word of the day. For M&A, that means even greater focus on the contractual and legal framework for deal certainty. The panellists will discuss key developments in this regard, including dealing with uncertainty in financing markets and how regulators and practitioners are addressing risk allocation and conditionality.

Session Co-Chairs

Ezra Davids Bowmans, Johannesburg; Chair, Private Equity Subcommittee

Nivedita Rao Cyril Amarchand Mangaldas, Mumbai, Maharashtra

Panellists

Jaya Gupta Addleshaw Goddard, London Rajeev Gupta Board Director, Arpwood Capital, Mumbai,

Maharashtra

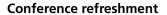
Kartick Maheshwari Khaitan & Co, Mumbai, Maharashtra Nallini Puri Cleary Gottlieb, London Vineet Vij Tech Mahindra, Noida, Delhi

1830 – 2130 Networking drinks and dinner

Conference reception and dinner sponsor









Tuesday 25 April

0830 - 1530 Registration

0900 - 1015 Session six

Divestments: M&A opportunities for global investors

The Indian Government's ambitious divestment plan has been in the spotlight with several successes (Air India and LIC for example). Backed by the right intent, the assets in the pipeline look promising to attract the much-needed capital. This panel will dissect ways global investors can unlock these opportunities and what should be done more to make it work.

Session Co-Chairs

Savi Hebbur Linklaters, London

Gautam Saha Talwar Thakore & Associates, New Delhi, Delhi

Panellists

Abhijit Joshi Veritas, Mumbai, Maharashtra GJ Ligelis Jr Cravath, Swaine & Moore, New York Sunil Sanghai NovaaOne Capital, Mumbai, Maharashtra Adina Shapiro Herzog Fox & Neeman, Tel Aviv, Scholarship Officer, Corporate and M&A Law Committee Kamal Yadav Morgan Stanley, Mumbai, Maharashtra

1015 - 1030 **Special address**

Christian Hoedl *Uría Menéndez, Madrid; Member, Corporate and M&A Law Committee Advisory Board*

1030 - 1145 Session seven

Trends in M&A disputes – bullet proofing deals and lessons learnt from the battlefield

This panel will discuss the lessons learned from past M&A deals, the complexities involved, and the risk mitigation steps adopted. What are the new trends in M&A disputes, litigation and investment arbitration? What should a foreign investor keep in mind while finalising a contract in India?

Session Co-Chairs

Darshika Kothari AZB & Partners, Mumbai, Maharashtra Dipen Sabharwal White & Case, London

Panellists

Shwetha Bidhuri Head (South Asia), Singapore International Arbitration Centre, Mumbai, Maharashtra Poornima Hatti Samvad Partners, Bengaluru, Karnataka Vivek Menon Chambers of Vivek Menon, Mumbai, Maharashtra Kelvin Poon Rajah & Tann, Singapore Rosario Zacca Gianni & Origoni, Milan

1145 - 1200 Coffee/ tea break

1200 - 1315 Session eight

Insolvency & bankruptcy in India – M&A opportunities

This panel will discuss the lessons learned from the M&A activity related to the Insolvency and Bankruptcy Code (IBC) so far. It will look at pre and post IBC and the M&A opportunities prevalent for extremely stressed companies.

Session Co-Chairs

Delano Furtado *Trilegal, Mumbai, Maharashtra* Dorothee Prosteder *Noerr, Munich*

Panellists

Damini Marwah Axis Bank, Mumbai, Maharashtra Vandana Pai Bharucha & Partners, Mumbai, Maharashtra CV Raghu President, General Counsel's Association (GCAI), Delhi, New Delhi

Henrik Rossing Lønberg Plesner, Copenhagen Nikhil Shah Alvarez & Marsal, Mumbai, Mahrashtra Nilanjan Sinha ICICI Bank, Mumbai, Maharashtra

1315 – 1400 Lunch

1400 - 1515 Session nine

Reshaping portfolios through M&As: regulatory driven consolidation

In the quest to stay relevant and ahead, Indian conglomerates are chasing growth by reshaping portfolios and betting on profit pools of the future including digital, renewables, EVs, fintech and more. While some of these M&A actions are driven by strategy, some tend to play out in keeping with the regulatory changes. This panel will reflect upon how this particular M&A trigger is playing out in India & Southeast Asia and helping unlock value.

Session Co-Chairs

Vikram Chandrashekhar Bain & Company, New Delhi, Delhi Dr Lorenzo Olgiati Schellenberg Wittmer, Zurich; Publications Officer, Corporate and M&A Law Committee

Panellists

Andrew Gillen Travers Smith, London Matt Goodman Sullivan & Cromwell, New York Giovanni Nardulli Legance, Rome Karl Pires Shearman & Sterling, Tokyo Harshita Srivastava Nishith Desai Associates, Mumbai, Maharashtra

1515 - 1530 **Closing remarks**

Rabindra Jhunjhunwala Khaitan & Co, Mumbai, Maharashtra; Membership Officer, Corporate and M&A Law Committee

The IBA, its officers and staff accept no responsibility for any views expressed, presentations or materials produced by delegates or speakers at the Conference.

Conference luncheon sponsor



Kindly supported by







Information

Date

24 - 25 April 2023

Venue

The Taj Mahal Palace Apollo Bunder Mumbai – 400 001 Maharashtra, India

Tel: +91 22 6665 3366 Ext 3460

Fax: +91 22 6665 3100

Email: tmhgroupresv.bom@tajhotels.com

By registering for the conference you agree to the following delegate code of conduct, the host country's local and/or national requirements and venues restrictions and precautions:

- You will not attend the conference if you are displaying any Covid symptoms
 - Should you develop any Covid symptoms during your attendance at the conference you inform a member of IBA staff by email (confs@intbar.org) and you agree not to attend any further conference sessions or related events
 - comply with all local and national restrictions
- You travel at your own risk and you agree that the IBA cannot be held responsible if you contract Covid during the conference or after returning from the conference
- You agree to the extent permitted by law that you shall not hold IBA
 responsible for: any travel costs incurred for travelling to and from
 the conference; any travel costs that may be irrecoverable due to the
 cancellation or postponement of the conference; any losses or liabilities
 associated with contracting Covid whether on the way to, during or
 after the conference.
- You agree that, if asked by the relevant local or national authorities, the IBA has permission to pass on your personal information and contact details to those authorities should contact tracing be required.

FeesOnline registrations received:

| | on or before 17 March | until 14 April |
|--------------------------------|--------------------------|-------------------|
| IBA member | \$995 | \$1,110 |
| Participants resident in India | \$550 | \$610 |
| Non-member* | \$1,165 | \$1,275 |
| Young lawyers | \$745 | \$1,275 |
| Academics/judges | \$745 | \$1,275 |
| Public lawyers | \$745 | \$1,275 |
| Corporate counsel** | \$895 | \$1,275 |
| Guest fee*** | \$145 | \$145 |

Hard copy registration forms and fees received:

| | on or before 17 March | after 17 March | | | | |
|--------------------------------|--------------------------|-------------------|--|--|--|--|
| IBA member | \$1,105 | \$1,230 | | | | |
| Participants resident in India | \$610 | \$670 | | | | |
| Non-member* | \$1,295 | \$1,420 | | | | |
| Young lawyers | \$830 | \$1,420 | | | | |
| Academics/judges | \$830 | \$1,420 | | | | |
| Public lawyers | \$830 | \$1,420 | | | | |
| Corporate counsel** | \$995 | \$1,420 | | | | |
| Guest fee | \$145 | \$145 | | | | |
| | | | | | | |

Language

All working sessions and Conference materials will be in English.

How to register

Register online by 17 March at www.ibanet.org/conference-details/ CONF2249 and make payment by credit card to avail of the ten per cent online registration discount or complete the attached registration form and return it to Maria Chew at the IBA together with your proof of bank transfer payment. You should receive an email confirmation of your registration within five days; if you do not, please contact maria.chew@int-bar.org.

- * By paying the non-member fee, we welcome you as a delegate member of the IBA for the year in which this Conference is held, which entitles you to the following benefits:
- 1) Password access to certain parts of the IBA website.
- 2) Receipt of IBA E-news and access to online versions of IBA Global Insight.
- 3) Pay the member rate for any subsequent Conference registrations for this calendar year.
- ** A reduced rate is offered to IBA Corporate Group Members. Please register online to obtain a 25 per cent discount on the IBA Member fee.

If you would like to become a full or general member of the IBA, which includes membership of one committee or more – and inclusion in and access to our membership directory – we encourage you to do so now in order to register for this Conference at the member rate. You can find full details of how to join at **www.ibanet.org.**

A reduced rate is offered to lawyers who are over the age of 65, have been an IBA member for more than 20 years and are no longer practising law.

Full payment must be received in order to obtain your Conference documentation.

Fees include:

- * Attendance at all working sessions
- Access to the Conference materials from the IBA website (www.ibanet. org), including any available speakers' papers submitted to the IBA before 14 April
- * Access to live delegate search
- * Networking drinks and dinner on Monday
- * Lunch on Monday and Tuesday
- * Tea and coffee during breaks
- * Any applicable local taxes

Please note that registrations are not transferable.

- ***Guest fee includes:
- Networking drinks and dinner on Monday

A guest must not be a member of the legal profession or seek to use the conference as a business networking opportunity. Guests are not permitted access to working sessions, conference refreshment breaks or conference lunches. Checks are performed to ensure members of the legal profession, or business associates are not registered as guests. If this is the case, registration will be refused unless the guest registers as a full delegate for the conference.

Should a guest be seen attending working sessions, conference refreshment breaks or lunches, an invoice for the full registration fee will be issued to the delegate for the guest's participation at the conference.

Only registered guests (ie, those paying the guest fee) are eligible to participate in the social programme.

For queries regarding registration, please contact maria.chew@int-bar.org.

List of participants

In order for your name to appear in the list of participants, your registration form must be received by 14 April at the latest.

Live delegate search

Delegates are able to use the live delegate search via the IBA website, in order to use this function delegates will need to be logged into their MyIBA. This will allow search access to up-to-date attendance lists.

Registration confirmation

Upon receipt of your payment for the Conference a confirmation email will be sent to you which contains information regarding your attendance at the Conference. You will also be able to view and download your payment information and manage your registration via your My IBA profile on the IBA website.

Book with confidence

- If the IBA needs to reschedule the event, your registration will be automatically transferred to the new date and no additional fees will be charged. If this date is not convenient for a delegate, a refund of the cost of the conference place will be available on request to the IBA.
- If the IBA is unable to reschedule the conference within 12 months of the original scheduled date, a full refund of the cost of the conference place will automatically be made to all delegates.
- Please note that the IBA will not provide refunds for any other costs incurred including any travel costs.

Photography and filming

Certain sessions and/or social functions may be photographed and/or filmed and some of this content may be used for future IBA marketing materials, member communications, products or services. Should you have any concerns with regard to this, or do not wish to be featured in any of these materials please contact the IBA Marketing Department at ibamarketing@int-bar.org.

Promotional literature

Please note that no individual or organisation may display or distribute publicity material or other printed matter during the Conference, unless by prior arrangement with the IBA. Organisations and companies wishing to discuss promotional opportunities should contact the IBA Sponsorship Department at **sponsorship@int-bar.org**.

Payment of registration fees by bank transfer or BACS payment Registration forms received without proof of payment will NOT be processed until proof of payment has been received.

US dollars: by bank transfer to the IBA account at the National Westminster Bank, St James's & Piccadilly Branch, 208 Piccadilly, London W1A 2DG, United Kingdom.

SWIFT address NWBKGB2L, IBAN GB55NWBK60730101286498

Please ensure that a copy of the bank transfer details is attached to your registration form.

Use the exchange rate prevailing at the time of registration.

Online credit card payments: by Visa, MasterCard or American Express. No other cards are accepted.

PLEASE ENSURE THAT YOUR NAME AND 'CONF2249 Mumbai' APPEAR ON ANY TRANSFER OR DRAFT.

No deductions or withholdings

All fees payable to us by you in accordance with the terms contained in this 'Information' section shall be paid free and clear of all deductions or withholdings whatsoever.

If any deductions or withholdings are required by law to be made from any fees payable to us by you under the terms contained in this 'Information' section you shall pay such sum as will, after the deduction or withholding has been made, leave us with the same amount as we would have been entitled to receive in the absence of any such requirement to make a deduction or withholding.

If we obtain the benefit of any tax credit or other relief by reference to any such deductions or withholdings, then we shall repay to you such amount as, after such repayment has been made, will leave us in no worse position than we would have been had no such deductions or withholdings been required.

Conference sell-outs

The IBA places its conferences in venues of a suitable size for each event; however, there are times when our conferences may sell out. Should this happen, prospective delegates will be informed and a waiting list will operate. The waiting list will function on a 'first come, first served' basis, subject to receiving registered delegate cancellations. The waiting list for a conference will close once it has reached ten per cent of the conference venue capacity, as it is very unlikely a place will become available. The IBA will not be liable for any travel or accommodation expenses incurred by an individual who travels to a conference without a confirmed place at the event.

Cancellation of registration or social functions

If cancellation is received in writing at the IBA office by **24 March 2023**, fees will be refunded less a 25 per cent administration charge. Refunds will be made minus any monies owed to the IBA.

We regret that no refunds can be made after this date. Registrations or social function bookings received after **24 March** will not be eligible for any refund of fees. Please note that the IBA will however offer a full refund

if you are required to cancel your registration due to Covid related reasons; we will require written confirmation of your cancellation by the end of business on the first day of the conference.

Should you have difficulties in obtaining your visa and are not able to attend the Conference this cancellation policy will still apply.

Upon submission of your completed Conference registration form to the IBA you are considered 'registered' pending payment. Please note that the cancellation terms and conditions as indicated will apply as soon as your registration is received.

Provided you have cancelled your registration to attend an IBA Conference in accordance with the terms of the 'cancellation of registration' clause included in the 'Information' section of the relevant Conference programme, you must then confirm to us in writing at the IBA office as soon as possible, but in no event later than one year (12 calendar months) from the date of any such Conference, all necessary details to enable any reimbursement owed to you to be paid. We regret that no refunds will be made after the date that is one year (12 calendar months) after the date of the relevant Conference.

Travel arrangements and visas

Participants are responsible for making their own travel arrangements. It is recommended that you check your visa requirements with your local embassy or consulate. We are unable to dispatch visa invitation letters to support your visa application prior to receipt of your registration form and full payment of registration fees.

Please apply for your visa in good time.

Hotel accommodation

The Taj Mahal Palace

Apollo Bunder Mumbai – 400 001 Maharashtra, India Tel: +91 22 6665 3137 Fax: +91 22 6665 3100

The conference guestroom block is sold out, but rooms are still available at best available rates. Those who wish to reserve a guestroom at the Taj Mahal Palace or Taj Mahal Tower, please contact Naomi Rodrigues and quote International Bar Association.

Naomi Rodrigues

Group Reservations T: +91 22 6665 3137

Email: Tmhgroupresv.bom@tajhotels.com

Cancellation and no-show policy

Please note that in the event of any cancellations or no-shows, rooms will be charged to the individual guest's credit card given at the time of booking.

As a limited number of rooms have been blocked at the hotel, availability cannot be guaranteed once the room block is full.

Please note that any reservation made after **23 March 2023** will be subject to availability and cannot be guaranteed at the special IBA rate. Delegates are responsible for making accommodation reservations directly with the hotel and entering into an agreement with the hotel regarding credit card guarantees, cancellation terms and conditions, and room rates (should these differ from the special IBA rate). The IBA cannot accept responsibility for hotel accommodation disputes between a delegate and the hotel.

The organisers may at any time, with or without giving notice, in their absolute discretion and without giving any reason, cancel or postpone the Conference, change its venue or any of the other published particulars, or withdraw any invitation to attend. In any case, neither the organisers nor any of their officers, employees, agents, members or representatives shall be liable for any loss, liability, damage or expense suffered or incurred by any person, nor will they return any money paid to them in connection with the Conference unless they are satisfied not only that the money in question remains under their control but also that the person who paid it has been unfairly prejudiced (as to which, decision shall be in their sole and unfettered discretion and, when announced, final and conclusive).

Continuing Professional Development/Continuing Legal Education

For Conference delegates from jurisdictions where CPD/CLE is mandatory, the IBA will provide a Certificate of Attendance for the Conference. Subject to CPD/CLE requirements, Conference delegates can use this to obtain the relevant number of hours' accreditation. The number of CPD/CLE hours available may vary depending on the rules applied by the members' bar association/law society on time recording criteria.

A Certificate of Attendance is available to Conference delegates on request. Please ask at the IBA Conference registration desk for information on how to obtain the certificate.

IBA Harassment Policy

IBA IBA conferences provide unrivalled professional development and network-building opportunities for international legal practitioners and their professional associates. The IBA values the participation of every delegate and member of the IBA and wants all attendees to have an enjoyable and fulfilling experience. Accordingly, all Conference attendees are expected to show respect and courtesy to other attendees, IBA staff and those involved with hosting the events throughout the Conference and at all Conference events, receptions, and parties, whether officially organised by the IBA or others. All delegates, guests, attendees, speakers, exhibitors, staff and volunteers at any IBA event are required to conform to the IBA Harassment Policy.

See www.ibanet.org/iba-harassment-policy

Registration form

Mergers and Acquisitions in India: is India the last oasis of hope in a global slowdown?



24 – 25 April 2023, The Taj Mahal Palace, Mumbai, India

Please read the 'Information' section before completing this form and return it together with your bank transfer/cheque to Maria Chew at the address below.

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| IBA Membersh | nip number (if applicable) | | | Date of b | oirth | _ |
| Firm/company | /organisation | | | | | |
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| Please state al | l other dietary requirements clear | ly, i.e. I am a vegetaria | 1. | | | |
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| | | 7 MARCH ONLINE AT ER ONLINE BY 17 MA | ENT DISCOUNT ON THE FEI WWW.IBANET.ORG/CONI ARCH FOR US\$995. PLEASE EGISTRATION DETAILS. | ERENCE-DETAILS/CO | | |
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\$1,105 IBA member \$1,230 \$ Participants resident in India \$610 \$670 \$ Non-member* \$1,295 \$1,420 \$ \$ Young lawyers \$830 \$1,420 \$ Academics/judges \$830 \$1,420 Public lawyers \$830 \$1,420 \$ \$995 \$1,420 \$ Corporate counsel** Guest fee*** \$145 \$145 \$ **Social functions** Monday Networking drinks and conference dinner One place per registered delegate is permitted. I will attend I will not attend **GUEST** US\$145 Guest(s) must NOT be a member of the legal profession or use the conference as a business networking opportunity. Guest(s) are not permitted to attend, under any circumstance, working sessions or general delegate lunches and will only be allowed to the Welcome reception and the Conference dinner.



*JOIN THE IBA TODAY AND REGISTER FOR THIS CONFERENCE AT THE IBA MEMBER RATE. PLEASE FIND THE MEMBERSHIP APPLICATION FORM AT WWW.IBANET.ORG. ** A REDUCED RATE IS OFFERED TO IBA CORPORATE GROUP MEMBERS. PLEASE REGISTER ONLINE TO OBTAIN A 25 PER CENT DISCOUNT ON THE IBA MEMBER FEE. A REDUCED RATE IS OFFERED TO LAWYERS WHO ARE OVER THE AGE OF 65, HAVE BEEN AN IBA MEMBER FOR MORE THAN 20 YEARS AND ARE NO LONGER PRACTISING LAW. PLEASE CONTACT THE IBA OFFICE FOR FURTHER INFORMATION. FULL PAYMENT MUST BE RECEIVED IN ORDER TO PROCESS YOUR REGISTRATION. PLEASE NOTE THAT REGISTRATIONS ARE NOT TRANSFERABLE. METHODS OF PAYMENT By credit card Register online at www.ibanet.org/conference-details/CONF2249 and make immediate and secure payment by credit card Note: please do not send your credit card details on the registration form or within an email or fax. By bank transfer or BACs payment Registration forms received without proof of payment will NOT be processed until proof of payment has been received. US dollars: by bank transfer to the IBA account at the National Westminster Bank, St James's & Piccadilly Branch, 208 Piccadilly, London W1A 2DG, United Kingdom. SWIFT address NWBKGB2L, IBAN GB55NWBK60730101286498 Please ensure that a copy of the bank transfer details is attached to your registration form. WHERE DID YOU FIRST HEAR ABOUT THIS CONFERENCE? IBA CONFERENCE DIRECT MAIL INTERNET ADVERTISEMENT OTHER CONFERENCE **EMAIL EDITORIAL** RECOMMENDATION OTHER Please provide further details, quoting code (if applicable) The International Bar Association would like to keep in touch with you about relevant news, events, publications and membership. You can opt out of receiving information at any time by emailing member@int-bar.org or by logging into My IBA and updating your preferences. Your details will be included in the list of participants. If you do not want your details to be included in the list, please email confs@int-bar.org. For further details on how your data is used and stored: www.ibanet.org/privacy-policy PLEASE SEND THE COMPLETED FORM TO MARIA CHEW:

Asia Office

Trade Tower, Suite 4306, 511 Yeongdong-daero, Gangnam-gu, Seoul, South Korea 06164

Tel: +82-2-6279-8100

Email: maria.chew@int-bar.org

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Founded in 2008 on immutable principles of professional ethics and excellence, Bharucha & Partners is a full-service law firm, with offices in Mumbai, New Delhi, and Bengaluru in India. Our diverse clientele, including Fortune 500 companies, multinational corporations, public sector undertakings, banking and financial institutions, government and state authorities, and various not-for-profits, consistently praise the work ethic of the Firm, the timeliness of our lawyers, and the hard-working team of lawyers that serve the best interests of the clients. 'They really stand out in terms of great turnaround times, and clear and

thorough advice' - Chambers and Partners

'They understand our business and its intricacies, and their advice has always managed to negotiate a stronger position for us.' - Legal 500



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Mumbai

Delhi-NCR

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Best Overall Law Firm







GLOBAL Band 1 Indian Law Firm

12 Practices ranked Outstanding

Ranked as Tier 1 Indian Law Firm4 Firm of the Year India: Copyright



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Thank you, our Friends, for encouraging us to take 'rest and think' in the midst of restlessness and chaos.

Thank you, our Colleagues, you help us to make things happen when others believe it can't.

And Thank you, our Families, for telling us that 'this too shall pass' when things go wrong.

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India Firm of the Year 2022

Bloomberg

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11 'Band 1' Practices 30 Ranked Lawyers, 2022



9 'Band 1' Practices 34 Ranked Lawyers, 2023



15 'Outstanding' Practices24 Ranked Lawyers, 2023



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